# **Growth Policies**

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# STRUCTURE OF TALK

1. Motivation

2. What is the LSE Growth Commission?

3. Workstreams/emerging thinking

4. Public Sector Productivity

## **MOTIVATION**

# Need for growth

- In general: big gains from small increases
- In times of budgetary austerity

#### Caveats

- GDP per capita isn't everything (net DP), GNP, household income
- Hard to measure material benefits (health, environment
- Happiness
- Inequality (e.g. median income better than mean)

## WHAT IS THE LSE GROWTH COMMISSION?

- History: frustration with austerity debate
- Vision: Policies for sustainable long-term UK growth
  - What's different? LSE "deep bench" & policy realism from Institute for Government partnership
  - Current system of policy & delivery "fit for purpose"?
    At what level (national & local)? Non-Exec innovation
- Organization (Van Reenen & Besley co-chairs)
  - Commissioners: Philippe Aghion, John Browne,
    Francesco Caselli, Richard Lambert, Rachel Lomax,
    Chris Pissarides & Nick Stern
  - Secretariat: Miguel Coelho, Novello Botero, Nitika Bagaria & PhD Interns over summer
  - Jan-June Select Cttee style evidence (oral/written)
  - July-Dec draft report published by end 2012

## **SOME WORKSTREAMS**

#### Workstreams

- Theory/narrative (All)
- Facts on UK Growth performance (JVR)
- Human Capital (Aghion)
- Science, technology & innovation (Aghion/Browne/Lambert)
- Future Comparative advantage & in policy (Besley/Caselli)
- Measurement & Inequality (Lomax/Caselli)
- Jobs (Pissarides)
- Management (Lambert/JVR)
- Infrastructure & energy (Stern/Browne/Lomax)
- Others: Hysterisis & growth (JVR); planning, tax, finance

# Emerging Thinking

- Caveats: Modesty & Macro Stance
- Importance of human capital (quality of teachers)
- Planning (example of Cambridge)
- Plan V (example of HE; business services, etc.)

# **EMERGING THINKING**

- Caveats: Modesty & Macro Stance
- Getting environment right
  - Promoting market competition (Labour, product, financial)
  - Human capital (quality of teachers)
  - Taxation
  - Infrastructure
- Strategic policy priorities (Plan V)
  - Unlocking investment opportunities
  - Future comparative advantage + global growth
  - Examples
    - HE and immigration
    - Planning in Cambridge
    - Business Services
    - · Green technologies

## PUBLIC SECTOR PRODUCTIVITY

# Follow through of policies to delivery poor

- Evaluation is poor. Qual not quant, surveys of beneficiaries
- Why? Not such a clear "market test" as in private sector; Political time horizons; responsibility; skills; risk-aversion (adapt..)

# Management Issues

- LSE/Stanford/Harvard/McKinsey management work, e.g.
  Schools and hospitals
- Management gap with private sector
- People management: rewards and removing under-performers
- Monitoring/use of data

# Information Technology

- Government services knowledge intensive so Big Win
- But implementation poor without good management (ADIB)
- Crowdsourcing & Open Source, etc.?