

ISRAEL LAB 2019 Customer Growth Roadmap for AutoLeadStar

AutoLeadStar I Jerusalem Hiromi Watanabe I Ponce Samaniego I Takuya Shimojo

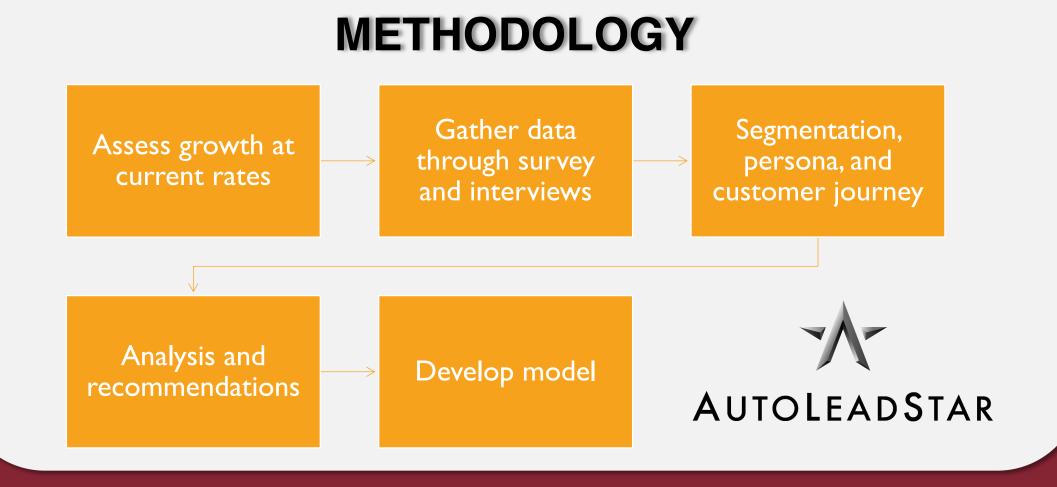


ABOUT THE PROJECT

To understand the customer journey, identify the most financially viable market segment, and develop comprehensive strategies to reach this relevant segment.

PROBLEM STATEMENT

In order increase revenue by 130% in 2020, a pathway for customer acquisition growth through targeting the ideal customer (*segmentation*), at the right opportunities (*customer journey*), with the right value proposition (*features and values*) must be defined.



DATA

TEAM MEMBERS

I. Survey

- Survey sent to 300+ customer contacts
- 27 respondents

II. Interviews

- Interviews with 15 experts in AutoLeadStar
- III. Datasets and Financial Analysis

DISCLAIMER: Data presented in this poster do not represent actual financial figures of AutoLeadStar. Figures are based on theoretical and academic analysis only.

ef







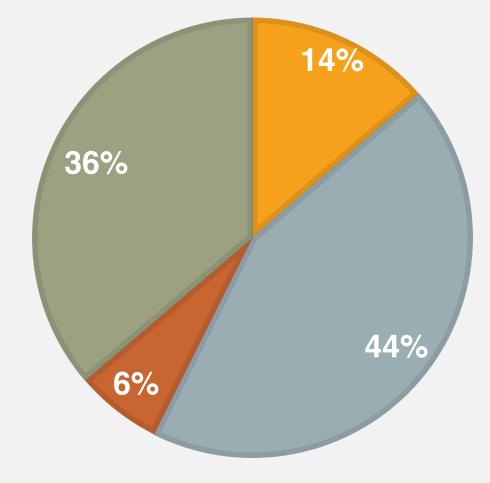
Ponce Samaniego MSMS '20 Hiromi Watanabe SFMBA '20

TK Shimojo MBA '20

Customer Lifetime Value and Cost of Customer Acquisition Analysis

BREAKDOWN COST PER NEW CUSTOMER

SDR cost per customer
Trial cost per new customer
Marketing per new cusomer

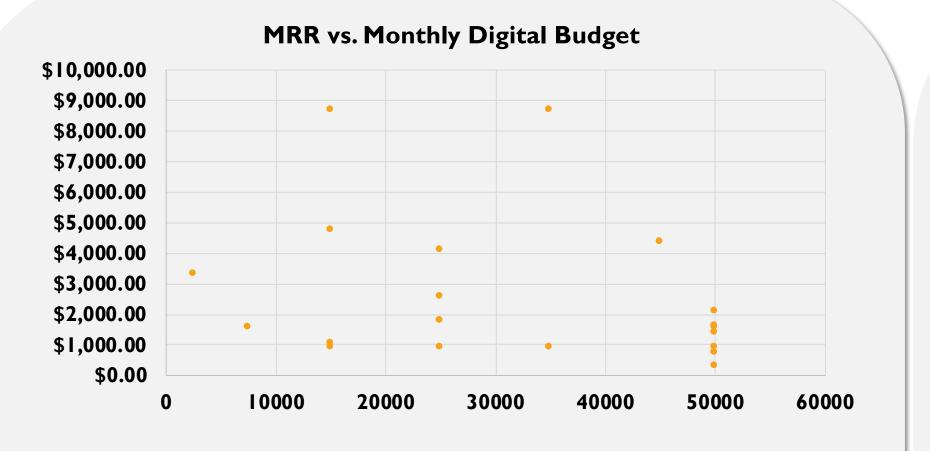


		LTV		LTV (C, A, E) = Neutral			LTV				
		(C, A, E) = Negative					(C, A, E) = Positive				
		Negative	Neutral	Positive	Negative	Neutral	Positive	Negative	Neutral	Positive	
Agency effectivity Negative	Negative	0.84	0.97	1.10	1.08	1.24	1.41	1.28	1.48	1.68	1.3
	Neutral	0.89	1.03	1.17	1.14	1.32	1.50	1.36	1.57	1.79	1.5
	Positive	1.02	1.18	1.34	1.31	1.51	1.72	1.56	1.81	2.05	2-
Agency ffectivity = Neutral	Negative	0.87	1.00	1.13	1.11	1.27	1.44	1.32	1.52	1.72	
	Neutral	0.92	1.06	1.20	1.18	1.36	1.53	1.41	1.62	1.83	
	Positive	1.06	1.22	1.37	1.35	1.55	1.76	1.61	1.85	2.10	
Agency ffectivity Positive	Negative	0.91	1.04	1.17	1.16	1.33	1.50	1.39	1.58	1.79	
	Neutral	0.97	1.11	1.25	1.23	1.41	1.59	1.48	1.69	1.90	
	Positive	1.11	1.27	1.43	1.42	1.62	1.83	1.69	1.93	2.18	

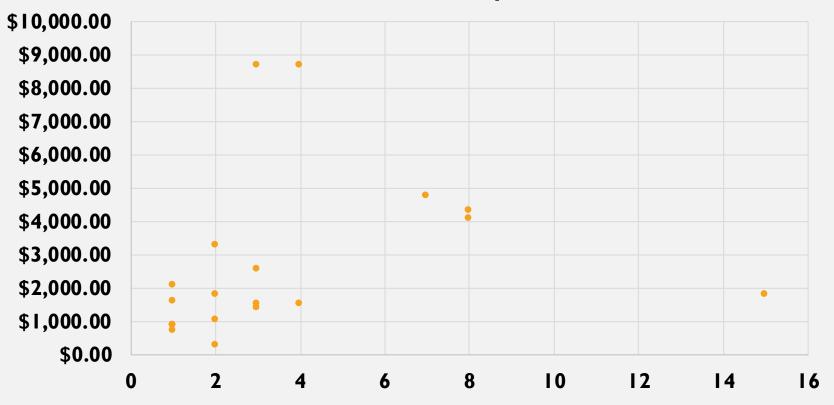
	LTV (C, A, E)	Referral Rate	Agency efficiency	Marketing expenses
Ave. of Positive	1.67	1.57	1.44	1.55

Data-Driven Segmentation

Recommendations



MRR vs. Rooftops



	SMALL	MEDIUM	Enterprises
WHO	 Marketing Director Referral is the first touchpoint to AL* Advocator. He/She wants to recommend AL* to others Ads budget +50k Need more leads 	 General Manager(Decision Maker) Conference is the first touchpoint to AL* Ads budget +50k or 10k-20k Need innovative products 	 Marketing Director Conference is the first touchpoint to AL* Ads budget +50k Need Time-saved, Innovative products, and More leads
WHAT	 <u>Connect</u> 1. Target potential buyers with all approved offers from dealers & OEM 2. Receive calls via click-to call feature <u>Acquire</u> 1. Auto-generated dynamic ads 2. Model priority 	 <u>Connect</u> 1. Detailed browsing history of every lead 2. Receive calls via click-to call feature <u>Acquire</u> 1. Auto-generate dynamic ads 2. Conquest competitors 	 <u>Connect</u> 1. Target potential buyers with all approved offers from OEM <u>Acquire</u> 1. Auto-generate dynamic ads 2. Conquest competitors
HOW	 No need of cold calls! Encourage existing customers to do referral 	 Cold call to current customers using one product and recommend free- trial Recommend more service to more rooftops Highlight integration of multiple services at the conference / dealer forum 	Enterprise-focused account and sales management

- 1. Increase LTV
- 2. Increase Referral Rate
- 3. Reduce Agency COCA
- 4. Reduce Marketing expenses

