You have a vision for where you want to go in life. It’s just a matter of deciding how best to get there. We recommend strengthening your knowledge in core areas, building a network of global advisors, and learning to be an agile, confident, and innovative leader. The MIT Sloan Fellows Program is an advanced MBA degree for mid-career professionals designed to deliver all that in one pivotal, energizing year. It may be your best next step.

**FROM THE DIRECTORS**

**JOHANNA HISING DIFABIO**  
DIRECTOR, MIT SLOAN FELLOWS AND EMBA PROGRAMS

**SIMON JOHNSON**  
FACULTY DIRECTOR, MIT SLOAN FELLOWS PROGRAM
Strategizing for one full year with 100+ talented mid-career leaders from dozens of nations and industries. Learning, innovating, and creating together. Sharing wisdom and experiences and life stories. Collaborating with MIT faculty on revolutionary ideas in management and technology. That’s what it means to be an MIT Sloan Fellow, and eight decades of prominent alumni stand as proof of its power.
A POWERFUL INTEGRATION OF STRATEGIC COMPONENTS

+ ENTER THE MIT ECOSYSTEM
Reach across MIT to connect with faculty and research centers working on the frontiers of markets and disciplines. Stay at the forefront of late-breaking advances that will shape industries, governments, and lifestyles. Tap the fertile entrepreneurial climate of Kendall Square, dubbed the most innovative square mile on Earth.

+ BUILD INDISPENSABLE RELATIONSHIPS
Brainstorm with your cohort in a safe environment electric with new ideas. Share insights with your peers—some of the most talented mid-career managers in the world today—who bring to the table knowledge of a broad range of markets, cultures, industries, and points of view. Inspire one another to achieve pivotal goals.

+ MAKE THE PROGRAM YOUR OWN
Spend one year immersed in a vibrant learning environment unlike any other. Learn the core business knowledge that every leader needs, then choose from electives and Action Learning experiences across Sloan. Work independently on a specific professional challenge with a research center or faculty member who is expert in your topic of interest.

+ SIT DOWN WITH GLOBAL LEADERS
Talk candidly with CEOs, government leaders, and successful entrepreneurs about what it means to lead change in a volatile world. Work closely with some of the best minds at MIT to dissect the lessons of effective global leadership.

+ STRENGTHEN FAMILY BONDS
Many Fellows approach the year as a once-in-a-lifetime bonding experience with their partner, spouse, and/or children. During the many formal and informal events that bring the Sloan Fellows community together, loved ones also forge longterm bonds with one another—and with MIT. An added bonus: many of the partners and spouses are leaders in their fields, enriching the program experience and adding valuable links to your network.
PROGRAM AT A GLANCE

12 MONTHS FULL TIME

2 DEGREE OPTIONS, MBA OR SM

110 MIT SLOAN FELLOWS

38 COUNTRIES REPRESENTED

14 AVERAGE WORK EXPERIENCE (YEARS)

38 AVERAGE AGE (YEARS)
I focus on the intersection of finance and sustainability—and that includes creating sustainable business models that promote the empowerment of women.
8:30 AM

**OPERATIONS MANAGEMENT** Dunkin’ Donuts
for coffee then to class where Vivek Farias showed us how
the addition of just one capacity like a single ATM can
transform a business and how the right small catalyst
can have tremendous impact. Collecting frameworks that
will make me the agile entrepreneur I need to be to launch
a sustainable corporation.

10:00 AM

**GLOBAL MARKETS, NATIONAL POLICIES, AND THE COMPETITIVE ADVANTAGES OF FIRMS**
Simon Johnson blew my preconceived notions out of the
water as usual. Today, we talked about how business alone
can’t shape an economy. To be an effective driver in society,
business must work in tandem with other ecosystems—
government policy, for one.

12:30 PM

**LUNCH + SYSTEM DYNAMICS + LEADING SUSTAINABLE SYSTEMS**
After the career strategy lunch, headed to the library
to fine-tune my application for the Hult Prize, which rewards
a promising social enterprise. Joost Bonsen, my Development Ventures instructor, reminded me that I could fund my nonprofit for educating women if I win. Pressed “send” on my application just in time to make it to System Dynamics, then on to Leading Sustainable Systems.

5:30 PM

**MUDDY TALKS** A Friday tradition. We share personal and professional experiences then head over to the Muddy Charles Pub. It dawns on me that before I arrived at MIT, I felt like I operated in a tunnel. I couldn’t see over the walls to get perspective. Those walls are falling away at MIT, so I can see the whole landscape of possibilities. The view from here is amazing!

8:00 PM

**STUDY GROUP + PLANNING SESSION** Grab take-out on my way to meet my study group. Then home at 11:30 PM to choreograph the week ahead. Attend the CEO meet-greet or drop in on the Sustainability Summit? Just one hour on the schedule involves decisions of consequence. The legendary “MIT firehose” is real!
Sheinal Bhuralalal
SF ’17 / UNITED KINGDOM

7:30 AM
FAMILY TIME  Breakfast with Jackie and our baby son Tate. They say the three most stressful life events are moving house, changing jobs, and having a child. We’re doing all three. And Jackie is taking a year off from her career in finance, so more change. Our first couple of weeks here definitely were chaotic, but now we’re having the time of our lives.

8:30 AM
STUDY GROUP  Study group meeting to kick off our project for Zeynep Ton’s Management of Services and Operations class. Assignment: identify a mediocre business, determine how and why it’s stuck, and strategize on how to build it into a top-tier enterprise that satisfies customers, investors, and employees. We really could change the course of this company.

10:00 AM
MANAGEMENT OF SERVICES AND OPERATIONS  Unforgettable conversation with the founder—now chairman—of The Container Store. He talked about operational excellence, conscious capitalism, and his successes and failures as the former CEO. Honest discussion about issues that people don’t often discuss candidly.

1:00 PM
LUNCH + THE ANALYTICS EDGE  Lunch with Jackie to plan a get-together of Sloan Fellows families, then on to The Analytics Edge. I’d heard the course was powerful, but I thought, ‘Really?! An analytics class?!’ Now I’m a believer. I can rely on analytics to help me uncover the truth of a situation and make better decisions. It’s like having a whole new lexicon that can be used to understand problems and possible solutions.

6:00 PM
NETWORKING DINNER  Dinner at Catalyst with Fellows interested in healthcare and biotech. I introduced them to a former client from Hong Kong who moved to Cambridge to set up a venture fund. We talked, laughed, and discussed how to be most effective in making change happen in this space. A night of great inspiration and connections—one of many since arriving at MIT.
I dedicated the last phase of my career in finance and banking to the Asian equity markets. The next phase: help to reinvent consumer financing.
A curriculum built on the foundations of management and the three pillars of global leadership.

**FOUNDATION COURSES**
Add to your portfolio of skills the essential components you will need to master the defining challenges of your career.

**SUMMER**
**GROW YOUR KNOWLEDGE** The program begins with an intensive 360º leadership assessment and the launch of yearlong one-on-one coaching. You and your peers will build a common foundation of essential management topics, forming the groundwork of your study at MIT. Together, you will advance your skills, investigate the latest breakthroughs in business, and earn the wisdom necessary to excel as leaders in an increasingly unpredictable world.

**INCREASE YOUR COLLABORATIVE CAPABILITIES** Working together in small study groups assembled for maximum diversity, you will address challenges through a range of academic, professional, and cultural lenses. In this global forum, you will exercise collective leadership and decision-making skills, build confidence in your own contributions, and reach goals you never could have achieved on your own.

**WINTER**
**EXPERIMENT + EXPLORE** January at MIT is a community-wide knowledge fest called Independent Activities Period (IAP), offering 700+ learning experiences. Regular classes are suspended, and you have the chance to take a negotiations course or learn Japanese, for example. Travel abroad for Action Learning courses and special projects, or spend the month engaged in research for a thesis.

**SPRING**
**TAKE IT TO THE NEXT LEVEL** The foundational knowledge you have gained now has become second nature. Over the last several months, you have worked with it, relied upon it, and used it to solve real management problems. You surprise yourself daily with what you know—and you know when and how to use it.

**EXERCISE YOUR OPTIONS** Embrace MIT’s prodigious resources—research centers, industry organizations, conferences, and entrepreneurial projects. Take a course at Harvard University. Meet with renowned Kendall Square innovators to explore the commercialization of invention and with leaders in Washington, D.C., to examine global controversies that threaten the health of markets, economies, and populations.

**FALL**
**CUSTOMIZE THE PROGRAM** Now is the time to tailor the program to your own goals, blending core courses and selective electives offered across Sloan and MIT. Choose among Action Learning courses—hands-on management experiences—or opt to write a thesis, which might entail working with one of MIT’s cutting-edge research centers on a project of pivotal interest to you or your company.

**PUT YOUR EXPERTISE INTO ACTION** You will find that your interaction with peers, the faculty, and the wider MIT community has begun to transform the way you think about yourself, the world, and your role in it. You will meet face-to-face with international business and government leaders on campus and in New York City for candid, eye-opening conversations.

**GLOBAL PERSPECTIVE COURSES**
Share your ideas, strategies, and experiences with Fellows from 30+ countries; explore how sociopolitical factors impact an organization; learn to conduct business globally.

**LEADERSHIP COURSES**
Investigate the art and science of leadership with the most respected experts in the field; strategize with an executive coach; talk on a peer-to-peer level with influential global leaders.

**INNOVATION COURSES**
Tap the resources of one of the most dynamic innovation centers in the world—MIT; participate in conferences, hackathons, and skill-building entrepreneurial experiences.

Based on the June 2017–May 2018 academic year; electives are offered during the fall, winter, and spring semesters; students are eligible to take 8–12 electives during the academic year.
“Any time I need a contact anywhere in the world, I reach out to my MIT network. New doors are opening to me every day. That access is one of my most indispensable tools as a global leader.”

PASCAL MARMIER, SF ’08 / SWITZERLAND
HEAD, DIGITAL ANALYTICS CATALYST
SENIOR VP, SWISS RE
Emily Reichert, PhD

SF ’12 / UNITED STATES
CEO, GREENTOWN LABS

Emily Reichert heads the largest clean technology startup incubator in the United States. As the company’s first employee, Reichert spearheaded the rapid growth of Greentown Labs into the global center for clean technology innovation it is today, attracting visitors and partners from around the world.

Sanjay Inamdar

SF ’05 / INDIA
FOUNDER, FLUCON
CHAIRMAN, STUDENT START-UP

Founder of the export house Flucon, Sanjay Inamdar is a first-generation entrepreneur. His industry and business experience include designing and manufacturing products and bringing them to market globally. He heads India’s Student Start-Up initiative, comprising 10,000 colleges and more than 8 million students.

• CRITICAL KNOWLEDGE
  "I have a PhD in physical chemistry, so studying business was like learning another language. But if you don’t know accounting, finance, and macroeconomics, you can’t fully understand some of the pivotal decisions facing your company. The best place to fill my gaps was the one place where finance, technology, and entrepreneurship are interwoven—MIT. The Institute is an energizing platform that I still rely on for ideas and intelligence."

• INSIDE INSIGHT
  "When do Japanese businesses tend to go global? What can pull Brazil out of its recession? How did Singapore become an economic powerhouse? Courses come alive here because your classmates—experienced leaders from almost every continent—provide insider insight into their corner of the global marketplace. For an entire year, you’re embedded with experts who share everything they know. I still take their observations into account when I make decisions."

• REFRESH AND REINVIGORATE
  "I did not see this year at MIT as stepping away from my career, but as a time of intense focus on growth. I’d been driving forward for years. It was time to refresh and reinvigorate, take on different challenges, and experience new triumphs. I recognized the MIT Sloan Fellows Program for what it was—a career-altering opportunity."

• ODYSSEY OF IMPACT
  "My learning as an MIT Sloan Fellow has shaped my abilities and empowered me to turn my life into an odyssey of impact. Everything I’ve been able to accomplish, I owe to that experience. There’s not an ounce of exaggeration in that. I can draw a line from my achievements and my opportunities directly to the lessons I learned at MIT."

• ADEPT COMMUNICATOR
  "The power of my MIT Sloan Fellows education extends into every area of my career and life. I am confident interacting with leaders from all cultures. I understand the power of collaboration and how to put new ideas to work, and I am a more adept communicator in every area of my life."

• CONFIDENCE TO CREATE
  "Before my time in the program, I would not have considered taking on some of the challenges I’m tackling now. It’s all about confidence. I now have the self-assurance to create government policy that I believe in. I can’t overestimate the satisfaction of driving a policy that can improve the lives of thousands of people I might never meet. It’s a remarkable feeling."
The network you build as a Fellow is not limited to alumni. MIT is famously a connection engine. During your year at MIT, you will forge bonds with faculty and students across MIT. You will sit down with industry leaders. You’ll meet students and faculty at neighboring universities. And in one short year, you will grow a network that spans industries, cultures, and continents.
NOTEWORTHY ALUMNI
An alumni network that spans industries and continents

Ziyad Al-Shiha
SAUDI ARABIA
PRESIDENT & CHIEF EXECUTIVE OFFICER / SAUDI ELECTRICITY COMPANY

Lee Seow Hiang
SINGAPORE
CEO / CHANGI AIRPORT GROUP

Alan Mulally
UNITED STATES
BOARD OF DIRECTORS / GOOGLE
RETIRED PRESIDENT & CEO / FORD MOTOR COMPANY

Célestin Monga
CAMEROON
CHIEF ECONOMIST & VICE PRESIDENT ECONOMIC GOVERNANCE AND KNOWLEDGE MANAGEMENT / UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION (UNIDO)

Xoliswa Kakana
SOUTH AFRICA
EXECUTIVE CHAIR & GROUP CEO / ICT-WORKS

John W. Thompson
UNITED STATES
CEO / VIRTUAL INSTRUMENTS
CHAIRMAN / MICROSOFT CORPORATION

Scott Gutz
UNITED STATES
CEO & PRESIDENT / AMADEUS NORTH AMERICA

Gan Siow Huang
SINGAPORE
BRIGADIER-GENERAL / HEAD OF AIR INTELLIGENCE & DIRECTOR OF SPECIAL PROJECTS / SINGAPORE ARMED FORCES

Keiji Tachikawa
JAPAN
PRESIDENT / JAPAN AEROSPACE EXPLORATION AGENCY

Megan J. Brennan
UNITED STATES
POSTMASTER GENERAL & CEO / UNITED STATES POSTAL SERVICE

Tana L. Utley
UNITED STATES
VICE PRESIDENT, LARGE POWER SYSTEMS DIVISION / CATERPILLAR, INC.

Kofi Annan
GHANA
NOBEL PEACE PRIZE WINNER
CHAIRMAN & FOUNDER
KOFIGANNA FOUNDATION
FORMER SECRETARY-GENERAL / UNITED NATIONS

Thad W. Allen
UNITED STATES
FORMER COMMANDANT / UNITED STATES COAST GUARD

Iris F. Bombelyn
UNITED STATES
VICE PRESIDENT, PROTECTED COMMUNICATIONS & ADVANCED EXTREMELY HIGH FREQUENCY PM / LOCKHEED MARTIN SPACE SYSTEMS COMPANY

Pedro Villares
BRAZIL
DIRECTOR OF PROJECTS / NATURA

Yang Hua
CHINA
CHAIRMAN / CHINA NATIONAL OFFSHORE OIL CORP.

Monday Okoro
NIGERIA
VICE PRESIDENT / PRODUCTION MANAGEMENT / SCHLUMBERGER

Satoko Yoshida
JAPAN
PRESIDENT & CEO / FOUR ROSES DISTILLERY (KIRIN)

Rocio Fonseca
CHILE
EXECUTIVE DIRECTOR / START-UP CHILE
**Simon Johnson**  
**RONALD A. KURTZ (1954) PROFESSOR OF ENTREPRENEURSHIP**  
**MIT SLOAN FELLOWS PROGRAM FACULTY DIRECTOR**

One of the best known economists of our day, Simon Johnson works closely with Sloan Fellows who want to build better companies. He heads the Global Economics and Management Group, cofounded and leads the Global Entrepreneurship Lab (G-LAB), and partners with the MIT Media Lab on the Digital Currency Initiative. Johnson is the author of two of the most influential finance books of the last decade, 13 Bankers and White House Burning (with James Kwak).

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**Tavneet Suri**  
**ASSOCIATE PROFESSOR OF APPLIED ECONOMICS**

Tavneet Suri is a renowned development economist specializing in Sub-Saharan Africa, where she has undertaken extensive on-the-ground research. Her work cuts across multiple international development sectors, including agriculture, governance, and digital financial services. Scientific director for Africa for the Jameel Poverty Action Lab (J-PAL), she is also a faculty research fellow at the National Bureau of Economic Research and an affiliate of the Center for Economic and Policy Research.

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**John Sterman**  
**JAY W. FORRESTER PROFESSOR OF MANAGEMENT**

Director of the MIT System Dynamics Group and the MIT Sloan Sustainability Initiative, John Sterman is a leading force in systems thinking, organizational learning, computer simulation of complex systems, climate change, and sustainability. He is the author of influential works on the challenges and opportunities facing organizations, including the award-winning textbook Business Dynamics. Sterman pioneered the development of management “flight simulators” now used in academia and industry worldwide.
“We want our Fellows to immerse themselves in this experience at MIT. We want them to connect with the faculty and students across the MIT community. We want them to find out how the private sector and other governments around the world are solving some of the same challenges we face using very different solutions.”

JEFFREY WILLIAMSON, SF ’12 / UNITED STATES
CHIEF HR OFFICER & EXECUTIVE VP,
UNITED STATES POSTAL SERVICE
Your employee’s year at MIT can be every bit as significant for the organization as it is for the Fellow. Many global organizations rely on the program to prepare their most promising leaders for executive suite positions or upcoming challenges. Reach out to discuss how your organization can partner with us to integrate the MIT Sloan Fellows Program into your professional development strategy.

CONTACT

ROD GARCIA
SENIOR DIRECTOR OF ADMISSIONS
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DIVE DEEPER

Visit the MIT Sloan Fellows website to discover more about the program, explore the curriculum in depth, meet alumni, and sign up for webinars or admissions events.

MITSLOAN.MIT.EDU/FELLOWS/
“A great leader is great in any culture or context. I came to MIT to become that global leader. As a Sloan Fellow, I developed my leadership model working with peers who were influential leaders in Brazil, Spain, India, Nigeria, and 30 other nations, and I learned something pivotal from each of them.”

SATOKO YOSHIDA, SF ’14 / JAPAN
CEO & PRESIDENT, FOUR ROSES DISTILLERY, LLC
A KIRIN COMPANY
“Your fellow students are the best of the best. I remember looking across the classroom and thinking: just the dozen of us in this room could change the world.”

MARCELO BALLESTIERO, SF '10 / BRAZIL
FOUNDER & CEO, LIBRING TECHNOLOGIES, INC.