

FALL

A-LAB

15.572 Analytics Lab

A. Almaatouq, S. Aral

This course allows students to design and deliver a project based on the use of analytics, machine learning, large data sets, or other digital innovations to create or transform a business or other organization. Teams may be paired up with an organization or propose their own ideas and sites for the project. The course culminates with presentation of results to an audience that includes IT experts, entrepreneurs, and executives.

E-LAB

15.399 Entrepreneurship Lab

K. Hickey, K. Boucher, D. Patel

In this class, students work with startups on problems of strategic importance to the venture. The goal is for students to gain experience with fast-paced startup companies and to apply their academic knowledge to the problems faced by entrepreneurial firms in a context of uncertainty, extreme time pressures, and decision making based on limited information. Popular sectors include AI solutions, software, hardware, robotics, clean technology, consumer products, and health-care technologies. Meets with 15.3991 when offered concurrently. This course is offered in both fall and spring semesters.

FINANCE

15.451 Proseminar in Capital Markets/Investment Management

M. Kritzman

This class provides a unique opportunity to tackle original research problems in capital market analysis and investment management that have been posed by leading experts from the financial community. Teams present their solutions at a seminar which is attended by representatives of the sponsoring organization and open to the entire MIT community.

15.452 Proseminar in Corporate Finance/Investment Banking

E. Matveyev

This course allows students to work on projects sponsored by leaders in corporate finance, investment banking, and private equity. Students work in multi-disciplinary teams (combining MFin, MBA, and Sloan Fellows) to analyze and problem-solve, culminating in reports which the teams present to sponsors for evaluation and feedback.

FALL/IAP

EM-LAB

15.830 Enterprise Management Lab

S. Chatterjee

This course lays the foundation for the Enterprise Management Track by developing students' ability to apply integrated management perspectives and practices in their roles in large organizations. Student teams work on live integrative projects focused on marketing, operations, and/or strategy in multinationals and emergent innovators in industries such as consumer goods, technology, and healthcare. The goal is to help students adopt a holistic cross-functional approach to addressing business challenges.

G-LAB

15.389 Global Entrepreneurship Lab

S. Johnson, M. Jester

This course is a practical, hands-on study of the climate for innovation and determinants of entrepreneurial success in emerging and frontier market economies. Students work on teams in close collaboration with companies' top leadership, gaining experience in running and building a new enterprise by tackling critical, real-world business management problems. After their preliminary investigation of the business challenge, teams travel to work onsite with their hosts to test and begin implementing their recommendations.

H-LAB

15.777 Healthcare Lab: Introduction to Healthcare Delivery in the United States

J. Jónasson, A. Quaadgras

This class focuses on the business challenges and opportunities to deliver high-quality and reasonably-priced health services. Topics include aspects of healthcare delivery operations and how they are affected by healthcare reform policies, alternative payment models, population health perspectives, and social determinants of health. Discussions include examples from the ongoing healthcare-related work of Sloan faculty, as well as the potential for analytics and digitization to impact healthcare delivery. Student teams work with a provider, supplier or healthcare-related startup organization on an applied project.

ISRAEL LAB

15.248 Israel Lab : Startup Nation's Entrepreneurship and Innovation Ecosystem

J. Cohen

This course studies Israel's innovation and entrepreneurial ecosystem. It provides context about the country and its social and geopolitical issues as they pertain to business in Israel. During IAP, student teams work with Israeli host organizations on complex problems in critical areas, such as big data/analytics, computing technologies, life sciences, robotics, Fintech, and cybersecurity, with an emphasis on early stage ventures and their growth. Provides students an opportunity to engage directly with startup CEOs and venture capitalists.

IAP/SPRING

FIN-LAB

15.453 Finance Lab

G. Rao, B. Vartak

Students partner with leading industry practitioners on important business problems, bridging the gap between theory and practice and introducing them to the broader financial community. Practitioners represent a range of financial institutions, including investment management, hedge funds, private equity, venture capital, impact investing, risk, and consulting. Project work takes place during all of IAP.

PM-LAB

15.786 Digital Product Management Lab

V. Farias

This course is an introduction to product management with an emphasis on its role within technology-driven enterprises. Topics include opportunity discovery, product-technology roadmapping, product development processes, go-to-market strategies, product launch, lifecycle management, and the central role of the product manager in each activity. Exercises and assignments utilize common digital tools such as storyboarding, wireframe mock-ups, and A/B testing. Intended for students seeking a role in a product management team or to contribute to product management in a new enterprise.

SPRING

ASEAN LAB

15.226 Modern Business in Southeast Asia

Y. Huang, J. Grant

This class explores current issues in Southeast Asia's political economy and business with a focus on key challenges that global managers need to consider as they define strategies and navigate their relationships with the local environment and the broader issue of China's influence in the region. The course will use case studies, lectures, class discussion, guest panelists and student projects to characterize the landscape and explore lessons for multinational and domestic businesses engaged in the region. Student teams will work with companies primarily focused on strategy and business development issues in Thailand, Vietnam and Indonesia for the initial class in Spring 2023.

CHINA LAB

15.225 Modern Business in China

Y. Huang, J. Grant

This class explores current issues in China's political economy and business with a focus on key challenges that global managers need to consider as they define strategies and navigate their relationships with the local environment. The course uses case studies, lectures, class discussion, guest panelists and student projects to characterize the landscape and explore lessons for multinational and domestic businesses engaged with China. Student teams will work with a China-based company to tackle a critical management challenge.

E-LAB

15.399 Entrepreneurship Lab

K. Hickey, K. Boucher, D. Patel

This course is offered both semesters. See fall description.

EMBA GLOBAL LABS

15.708 GO-Lab

S. Krusell, H. Samel

This course focuses on strategic and organizational challenges of international scaling, localization, and cross-border initiatives and integration.

15.704 IDEA Lab

P. Budden

This course explores themes of global innovation ecosystems, stakeholders and experimentation/evaluation.

15.566 Israel Lab

J. Cohen

This course provides Executive MBA students with a deep dive into Startup Nation, applying theory to practice within Israel's innovation and entrepreneurship ecosystem. Lectures address geopolitics, history, military strategy, macroeconomics, finance, entrepreneurship and innovation, leadership, and team dynamics. EMBA student teams partner and work remotely with senior management at Israeli startups.

OPS-LAB

15.784 Operations Lab

T. Roemer, C. Iacobo

This course provides interactive learning in solving operations challenges in small, medium, and large companies across the US and the world. Focus is typically on, but not limited to, problems in operations strategy, inventory and supply chain management, process improvement, operations analytics, and planning. Lectures focus on project management, methods, team report-outs and discussion. Students involved in sourcing specific projects may receive preferential assignment to them.

ORGS-LAB

15.335 Organizations Lab

N. Repenning, B. Akinc

This class addresses the question of how individuals can transform organizations and the communities in which those organizations reside. The centerpiece of the course is a semester long project in which students assist a local nonprofit organization in improving its efficiency and effectiveness. Recognizing that more corporate leaders are committing to deliver value to all their stakeholders, the goal is to build students' ability to link their leadership priorities and specific interventions to larger transformations, and build their capability to transform both their organization and career.

S-LAB

15.878 Sustainable Business Lab

B. Patten

Students apply concepts, theories, and tools of sustainability working with host organizations on management projects during the semester. Classroom lectures and simulations give greater depth in techniques for managing sustainability. Topics include the business case for sustainability, evaluating the environmental impact of products and services, assessing certification programs, and building collective action for change to advance sustainability.

USA LAB

15.679 Bridging the American Divides

C. McDowell, L. Hafrey

This class is a hands-on exploration of community revitalization in America's rural regions, small towns, and small to mid-sized cities. With a focus on work, community and culture, this Action Learning lab is a mix of rigorous classroom discussions, research, and team projects with community development organizations, government organizations, and nonprofits. Projects contribute to strengthening the social and economic fabric of the host communities.



EXPLORE OUR
LABS

MIT SLOAN ACTION LEARNING / AY2022-2023 / Labs at a Glance

ACTION LEARNING LAB	TERM	UNITS	ELIGIBLE STUDENTS	PREREQUISITES	BID/APPL	TRAVEL	INDUSTRIES/COMPANIES/PROJECTS	AY2022-23 v.3
A-LAB 15.572 Analytics Lab	Fall	9	All MIT Sloan and MIT graduate students with permission of instructor	No	Application	No	Company profile: organizations of any industry or size interested in using analytics to solve a business problem or advance an innovation Sample sectors: big data as a service, sports analytics, fraud detection, finance, e-commerce, medical supply chains, workplace safety, global health Sample projects: Amazon, Boston Public Schools, Dell Services, eBay, Gates Foundation, GE Transportation, IBM Watson, LinkedIn, MasterCard, Nasdaq	
ASEAN LAB 15.226 Modern Business in Southeast Asia	Spring	12 + SIP	All MIT Sloan graduate students. Other graduate students considered on a case-by-case basis. Undergraduates can take lecture portion.	No	Bid	International travel during spring break and SIP week	Companies: SMEs, multinationals, social businesses Sectors: sharing economy, big tech, healthcare, fintech Projects: strategy, market entry, marketing, sustainability	
CHINA LAB 15.225 Modern Business in China	Spring	12 + SIP	All MIT Sloan graduate students. Other graduate students considered on a case-by-case basis. Undergraduates can take lecture portion.	No	Bid	No	Companies: SMEs, multinationals, social businesses Sectors: sharing economy, big tech, healthcare, fintech Projects: strategy, market entry, marketing, operations	
E-LAB 15.399 Entrepreneurship Lab	Fall, Spring	12	All MIT Sloan, MIT, Harvard, and Wellesley graduate and undergraduate students	No	Bid	No	Company profile: early-stage startups Sample sectors: artificial intelligence, blockchain, software, hardware, consumer products, robotics, cleantech, life sciences, healthcare Sample projects: solving a key strategic problem, primary market research, financial modeling, finding a beachhead market for a new technology	
EM-LAB 15.830 Enterprise Management Lab	Fall + IAP	9	First-year MIT Sloan MBA and SFMBA students enrolled in the Enterprise Management Track	Corequisites: 15.810, 15.761, or 15.900	Bid	No	Company profile: leading multinationals and innovators in emergent space in both the for-profit and non-profit sectors Sample sectors: automobiles, consumer goods/retail, healthcare, retail, technology, telecom, sporting goods, design, finance Sample projects: BMW, Wayfair, GE Healthcare, SAP, Rave Mobile, iSlide, IDEO, NASDAQ, Citi	
EMBA GLOBAL LABS 15.708 GO-Lab 15.704 IDEA Lab 15.S66 Israel Lab	Spring	15	Second-year EMBA students only	No	Bid	GO-Lab: international travel in March IDEA Lab: no Israel Lab: travel to Israel in March	GO-Lab: projects investigate international business challenges with multinational organizations. Sample projects: AB InBev, Corteva, Ferrovial, Pega Systems IDEA Lab: projects explore themes of global innovation ecosystems, stakeholders and experimentation. Sample projects: Philips Healthcare, Oracle Israel Lab: early-stage and growing Israeli startups	
FINANCE 15.451 Proseminar in Capital Markets/ Investment Management 15.452 Proseminar in Corporate Finance/ Investment Banking 15.453 Finance Lab	Proseminars: Fall Fin-Lab: IAP + Spring H3	6 9 9	Proseminars: MIT Sloan and MIT graduate students only Fin-Lab: MIT Sloan and MIT graduate students with preference given to MFin and MBA students. Other graduate students who have extensive financial work experience can apply with permission of instructor	Prerequisites: Capital Markets: 15.401 or equivalent Corporate Finance: no Fin-Lab: 15.401 or equivalent	Proseminars: bid Fin-Lab: application opens in early November	Fin-Lab: occasional travel during IAP	Company profile: leading finance industry practitioners investment management, hedge funds, private equity, venture capital, impact investing, risk, consulting Capital Markets sample projects: tail-risk hedging; fixed income arbitrage; portfolio construction and risk management; hedging inflation risk Corporate Finance sample projects: value a wind farm acquisition; structure a deal for a new tranche of equity in private venture; develop a financing strategy for city investments in neighborhood development Fin-Lab sample projects: VC valuation; PE deal sourcing; equity trading strategies; emerging markets debt research, macro risk regimes analysis; impact investing in private and public markets	
G-LAB 15.389 Global Entrepreneurship Lab	Fall + IAP	12	MIT Sloan MBA and LGO second-year students. Other graduate students by permission only	No	Bid	International travel during IAP	Company profile: SME startups, scale-ups; high-growth companies in emerging and frontier markets Sample sectors: microfinance, agribusiness, digital media, textiles, high tech, internet, telecom, medical devices, venture capital, transportation Sample projects: new market entry, strategy, HR, marketing, financial modeling	
H-LAB 15.777 Healthcare Lab: Introduction to Healthcare Delivery in the United States	Fall + IAP	15	All MIT Sloan, MIT, Harvard, and Wellesley graduate students with completed prerequisites or permission of instructor	Prerequisites: 15.060, 15.761, or permission of instructor	Bid	No	Company profile: organizations dealing with the business challenges of healthcare delivery and healthcare systems changes Sample sectors: hospitals, clinics, startups, other healthcare organizations Sample projects: operations, management, IT, marketing, organizational dynamics	
ISRAEL LAB 15.248 Startup Nation's Entrepreneurship and Innovation Ecosystem	Fall H2 + IAP	9	All MIT Sloan and MIT graduate students. Undergraduate students with permission of instructor	No	Bid	Travel to Israel during IAP	Company profile: early-stage and growing Israeli startups Sample sectors: artificial intelligence, analytics, agtech, cleantech, cybersecurity, edtech, fintech, healthcare, IoT, life sciences, robotics Sample projects: computer vision tech in agriculture, medical devices, emergency response technology, AI for smart cities, oil flow data marketing, social analytics	
OPS-LAB 15.784 Operations Lab	Spring	9 + SIP	All MIT Sloan and MIT graduate students, including LGO students	Corequisite: 15.761	Application opens in November	Occasional travel in March	Company profile: operations problems in companies ranging from small to multinationals; from Boston-based to overseas Sample sectors: wide range of industry sectors including healthcare, aerospace, retail, industrial, transportation, and food Sample projects: supply chain network design, long-range sourcing strategy, inventory policy, cycle time analysis and improvement, product design and deployment	
ORGS-LAB 15.335 Organizations Lab	Spring	9	First or second-year MIT Sloan MBA students and SFMBA students	No	Bid	No	Company profile: Greater Boston organizations facing significant challenges in delivering on their chosen mission	
PM-LAB 15.786 Digital Product Management Lab	IAP + Spring H3	12			Bid	No	Sample projects: BlueWave, CarGurus, Elphi, Embr Labs, EverQuote, ElectrifiAi, Intralinks, Nasdaq, Toast	
S-LAB 15.878 Sustainable Business Lab	Spring	9	All MIT Sloan and MIT graduate students	Corequisite: 15.915	Bid	No	Company profile: premier companies and NGOs tackling systemic challenges in sustainability, and aligning with business strategy Sample sectors: apparel (Patagonia, Nike), industrial (Takeda Pharmaceuticals, Toyota), financial/ESG (Fidelity, Breckinridge), NGO (EDF, WRI, Rare) Sample projects: market analysis for sustainability-oriented product; evaluate operational options for recycling; develop DEI framework for renewable energy finance firm	
USA LAB 15.679 Bridging the American Divides	Spring	9 + SIP	All MIT Sloan and MIT graduate students	No	Bid	Domestic travel during spring break and SIP week	Company profile: community-based foundations or other organizations located in regions across the US Sample sectors: small cities, towns, and rural areas in the US Sample projects: research the effects of COVID-19 on a region's immigrant population; identify methods to establish a region-specific index fund	