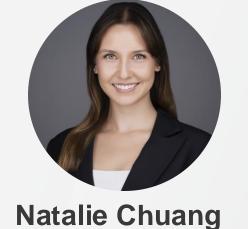
Trial Over Error

Enhancing lead prioritization in clinical trial services





Tessie Xie





Thermo Fisher Advisor: Molly Isermann

Faculty Advisor: Stephen Graves

About Thermo Fisher Scientific





in annual

revenue

8 brands

of products and services

57% of clients are in pharma/biotech

Global

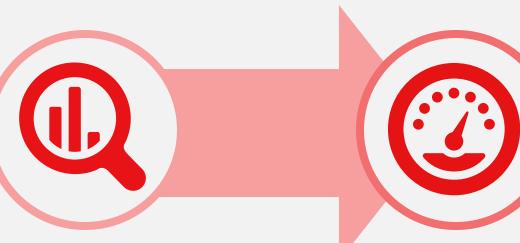
client and site presence

The Clinical Trials Division (CTD) within Thermo Fisher Scientific supports end-to-end management of pharma services for every stage of drug development.

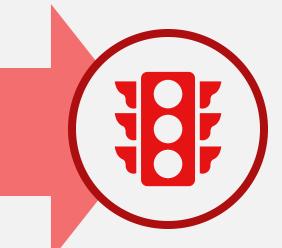
The clinical ancillary management (CAM) business provides sourcing and supply solutions for consumables, equipment, or devices to support clinical trial operation.

Problem Statement

Since becoming a distinct service line in CTD, a limited understanding of purchase behavior has been recognized in the CAM business as it relates to clinical trial and customer features.



Identify factors ...estimate CAM that affect CAM business value... sales...



...and **prioritize** lead prospects.

Data



Salesforce Purchase Data

- Transaction records for Clinical Trials Division purchases
- From 2019 to present



Customer Data

- Customer purchase behavior
- Customer industry sector



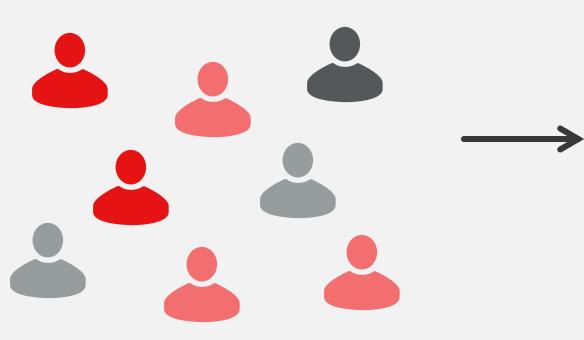
Clinical Trials Data

- Protocol and therapy features from multiple registries globally
- **Industry-sponsored** trials

Methodology

1. Customer Segmentation

Group customer accounts using K-means clustering by similar purchasing behavior





2. Prospect Identification

Use binary classification to screen out trials with low CAM potential

Model	AUC	Recall
K-Nearest Neighbors	0.575	0.202
Logistic Regression	0.621	0.807
CART	0.611	0.790
Random Forest	0.677	0.630
XGBoost	0.654	0.790

Model with highest recall chosen to avoid missing potential sale opportunities

3. Prospect Scoring

Win Propensity Quantify likelihood of winning a sale opportunity using binary classification

Revenue Prediction Predict high, low, or zero revenue with

Feature Weighting multiclass classification

Give weights to target market features based on CAM business priorities

Predicted Revenue No Go Non industry client No CTD engagement

Safe Bet Large **pharma** client Has CTD engagement **Priority Prospect**

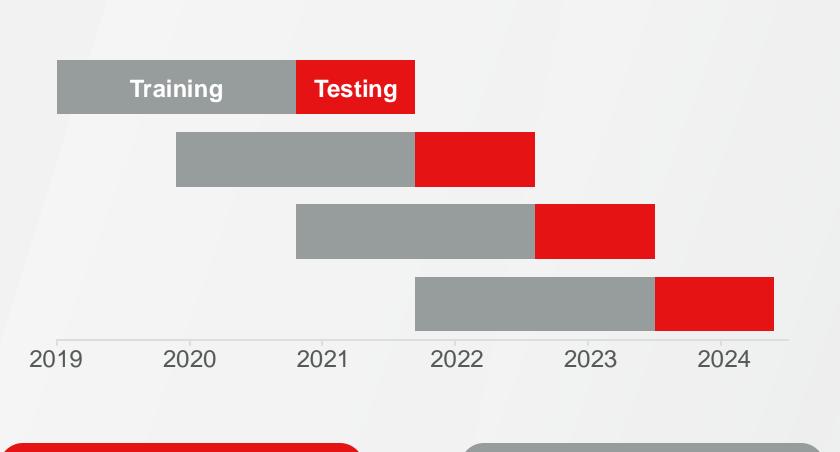
Small **biotech** client

Has CTD engagement

Likelihood of purchase

CAM Prioritization Score

Results & Validation



Model predictions for win propensity and revenue

Baseline obtained from historic win rate and VS revenue distribution

23%

Increase in accuracy over baseline

97%

Of revenue-generating sales correctly identified

Top Revenue Drivers

- Infectious disease trials
- Injectable drugs Phase III trials
- Large pharma sponsors

Impact



Expanded sales funnel to grow CAM pipeline



Strategy to target key emerging markets



Framework to rank and prioritize prospects