## MANAGEMENT SLOAN SCHOOL

# Fast Track to Feasibility:

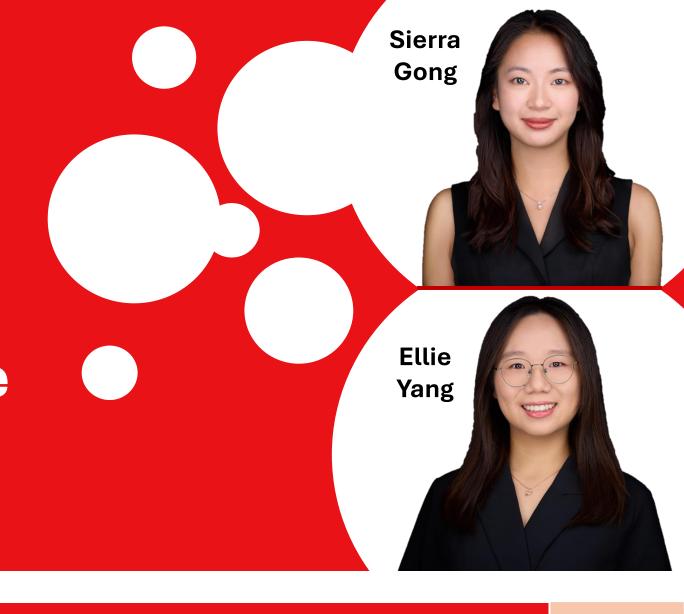
**Smarter Resource Estimation Before Details Arrive** 

Company Sponsor: Robert King

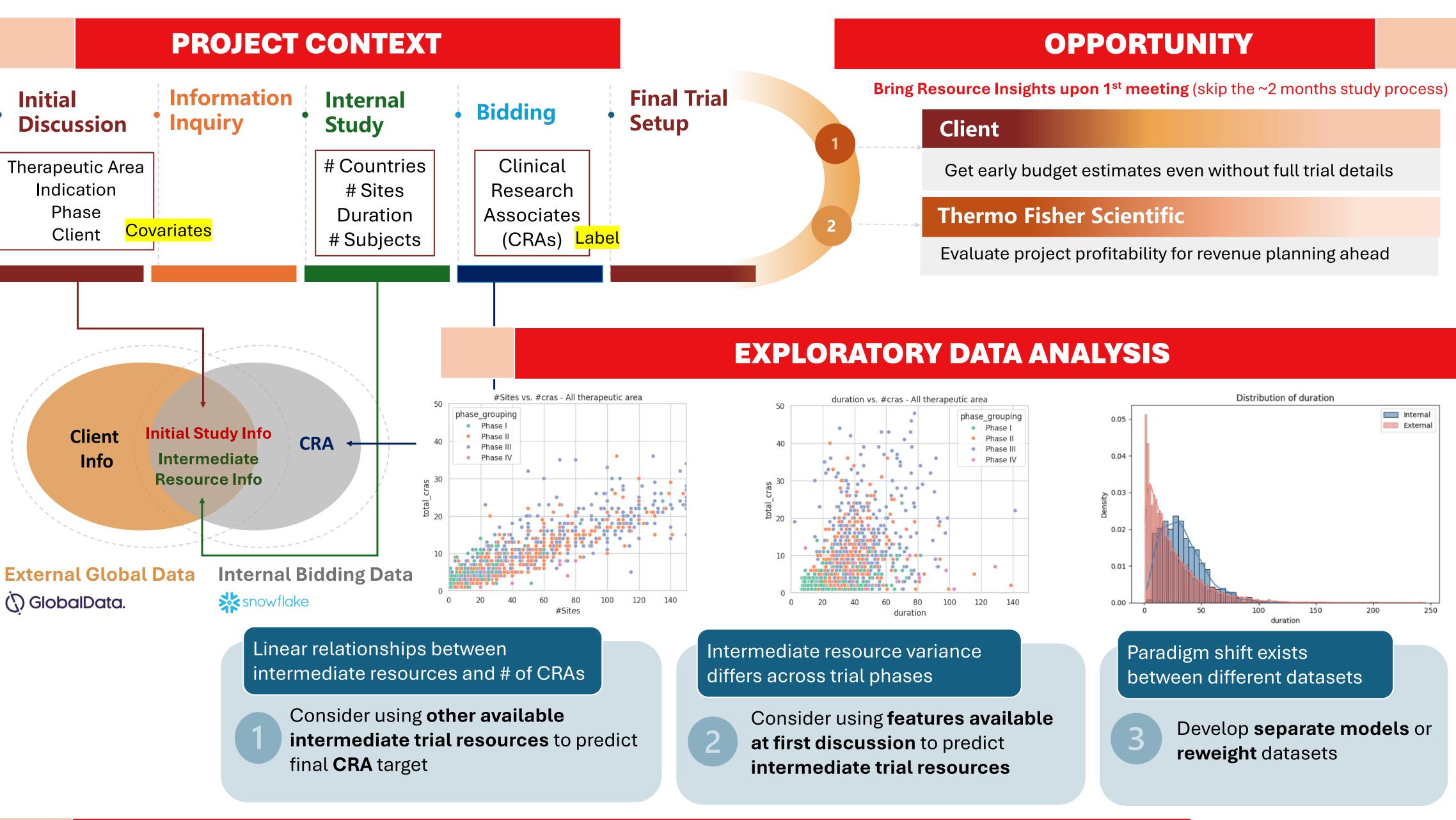
Models

features for prediction

Faculty Advisor: Thodoris Lykouris



**Final Target** 



#### **METHODOLOGY**

**From Client** 

1. Baseline Mean Imputation (Excel Pivot)  2. Direct Prediction Catboost Model	Initial Features (4)	Direct Prediction		# of CRAs
3. Four-feature Model	First Step Mo	Second Step Modeling		
Use predicted intermediate trial resource features for prediction	Initial Features (4)  CatBo MultiRN	Intermediate Resource Features (4)	4 features Ridge	# of CRAs
4. Eight-feature Model  Use both initial discussion features and predicted intermediate trial resource	Initial Features (4)  2 versi CatBo	Intermediate Resource Features (4)	8 features CatBoost	# of CRAs

MultiRMSE

**From Prediction** 

# **RESULT**

Models	Models Trained with Internal Data		Models Trained with Internal & External Data	
	RMSE	MAPE (%)	RMSE	<b>MAPE</b> (%)
Baseline	33.7	26.1	/	/
<b>Direct Prediction</b>	12.9	87.6	/	/
4-Feature (2 Step)	10.4	79.9	15.6	96.3
8-Feature (2 Step)	12.9	60.6	12.9	58.9

## **IMPACT**

Profitability Assessment without Needing Two Months of Intensive Staff Review (~100 projects/year)	Commercial Advantage: Faster Response to Client Requests	Rapid and Reliable CRA Estimation before Details arrive (~2 months)
Reference Tool for Final Bid Preparation 01	First Ever Tool Works with just 1 input vide intermediate resource	User-Friendly Interface for Business Users  05